Enhanced Care
for Older People
Competency Framework:
developing the workforce to
meet the needs of
older people

Lets get started!



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Learning Outcomes



To have an understanding of the EnCOP project & feel familiar with the EnCOP Assessment Toolkit



Understand the EnCOP Cycle of Competency Achievement and the processes to support your own competency achievement



To determine how you will use EnCOP as part of your learning and development



To be able to consider your own learning styles and behaviours and how this might impact on your own learning and development

Overall learning Aim: To feel prepared to get started with your EnCOP journey



Enhanced Care of Older People Competency Framework: developing the workforce to meet the needs of older people

So what's it all about.....







Lynne Shaw

Since first registering as a nurse over 33 years ago, Lynne has spent most of her career specialising in the care of older people. She has held a number of roles, spanning a range of acute and community-based settings, including ward sister, community matron and specialist nurse and was the lead nurse in the Gateshead Care Homes Initiative, which received national recognition within the New Care Models 'Vanguard' team. Lynne is an older person's nurse fellow and a master's graduate with a focus on practice development and improving frailty care alongside workforce colleagues across health and social care. This current regional secondment to the EnCop team from her substantive nurse consultant position, provides Lynne with the opportunity to continue to play a key proactive role in raising the profile of staff working with older adults and promoting system-wide improvements which enhance care for older people and their families.



Angela Fraser

Angela is one of our EnCOP strategic workforce development leads supporting the regional implementation of the EnCOP Workforce Competency Framework. Angela is an experienced older person's nurse and after 25 years still feels privileged to work within older person's care. Angela has worked in various positions, developing her early career as a Staff Nurse through to Ward Sister and Matron roles within a hospital setting; and for the past 10 years, within intermediate care, social care and community care. Educated to Masters level. Angela is an older person's nurse fellow with a keen interest in frailty and what this means for older people living with frailty in their day to day lives, Angela enjoys practice development with the aim of improving services and care for the older population and believes when working with older people, no matter what your job role is, or where you work, you should be valued and supported to develop the necessary skills, knowledge, values and behaviours to work effectively within this challenging but exciting and rewarding area of care.



Lynn Iveson

Since qualifying as a Physiotherapist from the University of Northumbria, Lynn has worked within a variety of clinical specialities across acute and community-based settings. Her early specialism was Neurology before moving out into the community as a clinical lead, developing the Intermediate care service, integrating communitybased rehabilitation and fast response to support older people in a large rural community. Lynn is an older person's fellow and a master's graduate in Advanced Clinical Practice. She is currently working clinically within primary care, developing new roles across agencies to facilitate joined up, proactive, responsive care for older people. Lynn is passionate about the importance of developing the knowledge and skills within the workforce to support quality services for older people

Why do we need a competency framework??



The number of people over 65 is increasing...

Many of those over the age of 65 live with varying degrees of frailty The workforce must have the knowledge and skills to meet these needs, to ensure high quality care for older people!

14.9 million in 201418.5 million in 2025

Frailty=
Different Needs



Aims of EnCOP competency framework

2. To enable the whole workforce to work together to deliver timely, responsive, evidence-based care regardless of care setting

1. To ensure consistency of the approach to care delivery across the system



3. To recognise that working with older people is rewarding and attractive and requires specific knowledge and skills as in any other specialism

4. To develop a valued and competent workforce that can work anywhere in the care system

Assessment Toolkit

Developed to translate

the original research, framework and overarching competency statements into a user-friendly format for use in practice assessment.

Created as a record of competency for each person
Also contains lots of useful proforma's & practical guidance
Strong focus on self- assessment and taking responsibility for
own learning and development

Based upon adult learning theory:

- Where individuals need to know why they need to learn something
- Be in control of what, when, and how they learn
 - Learn through their experiences



Section 1

Introduction and background to EnCOP, Glossary of terms and abbreviations, Essential & Specialist level domains The toolkit is designed to be a practical resource to support staff assessment, review and professional development against the defined competencies and comprises 4 sections

Section 2

Optional EnCOP Advanced levels, Domains 1-3

Section 3

Assessment toolkit templates & proforma's

Section 4

Assessment Toolkit References

The EnCOP Assessment Toolkit

is made up of 4 Key Areas of Practice (KAP's)

Supporting Ageing Well: Knowledge and skills for assessment & care delivery

A

Personhood, relationship centred care and ethical practice

Partnership Working:
Collaborative Care &
Communication

Workforce empowerment, leadership and improving care





These key areas of practice comprise 11 domains which describe competency across a number of measurable performance indicators.



Competency is outlined within 2 core levels of practice:

Essential and Specialist.

In addition to
these core levels of
competence, there is an
EnCOP Advanced level
option, divided across
3 domains, which can
be adopted to demonstrate
competence in advanced clinical
leadership influencing the
design, delivery, and evaluation
of enhanced care
for older people:

Advanced Domain 1:

Advanced Clinician: Enhancing Care for Older People through clinical expertise

Advanced Domain 3:

Advanced
Influencer:
Enhancing Care for
Older People through
Education and
Research

Advanced Domain 2:

Advanced Leader: Transforming services and systems which Enhance Care for Older People

Personhood, Relationship Centred Care & Ethical Practice	Workforce empowerment, leadership and improving care	Partnership Working: Collaborative Care & Communication	Knowledge & Skills for Assessment and Care Delivery (Supporting Older People with Ageing Well)
A. Values, Attitudes & Ethics	B. Evidence-based Practice : Supporting learning, leadership & improving care for older people	C1. Partnership Working and communication with older people, family and friends	D1. Ageing Well – Understanding Frailty - Prevention, Identification and Recognition
		C2. Interprofessional and Interorganisational working, communication and collaboration	D2. Ageing Well – Assessing , Planning, Implementing and Evaluating Care & Support with Older People
			D3. Ageing Well - Promoting & Supporting Independence, Autonomy & Community Connectivity for Older People
			D4. Ageing Well – Promoting & Supporting Holistic Physical Health & Wellbeing with Older People
			D5. Ageing Well – Promoting & Supporting Holistic Psychological Health & Wellbeing with Older People
			D6. Ageing Well – Promoting & Supporting Older People with Medicines Optimisation
			D7. End of life care: older people and frailty – Recognition, assessment & care planning

Knowledge & Skills for Assessment and Care Delivery (Supporting Older People with Ageing Well)

D1. Ageing Well – Understanding Frailty - Prevention, Identification and Recognition

D2. Ageing Well – Assessing,
Planning, Implementing and
Evaluating Care & Support with
Older People

D3. Ageing Well - Promoting & Supporting Independence, Autonomy & Community Connectivity for Older People

D4. Ageing Well – Promoting & Supporting Holistic Physical Health & Wellbeing with Older People

D5. Ageing Well – Promoting & Supporting Holistic Psychological Health & Wellbeing with Older People

D6. Ageing Well – Promoting & Supporting Older People with Medicines Optimisation

D7. End of life care: older people and frailty – Recognition, assessment & care planning

Physical Health & Well Being Sub Domains

D4: Sub-domains

D4.1: Assessment & management of pain

D4.2: Falls prevention, risk assessment and management

D4.3: Risk assessment, prevent and management of malnutrition and dehydration

D4.4: Assessment & management of bowel & bladder health

D4.5: Assessment & management of skin health

Knowledge & Skills for Assessment and Care Delivery (Supporting Older People with Ageing Well)

D1. Ageing Well – Understanding Frailty - Prevention, Identification and Recognition

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Psychological Health & Wellbeing Sub Domains

D5: Sub Domains

D5.1: Cognitive Impairment: Recognition & assessment

D5.3 : Dementia care: Assessment & person-centred management

D5.2 : Mood Disorders in Later Life: Recognition, assessment & management

D5.4: Delirium: Recognition, assessment & management

Definitions of Key Terms

Competency:
the ability to apply
knowledge and skills in
an appropriate manner,
underpinned by
appropriate attitudes
/ values, to achieve an
occupational function

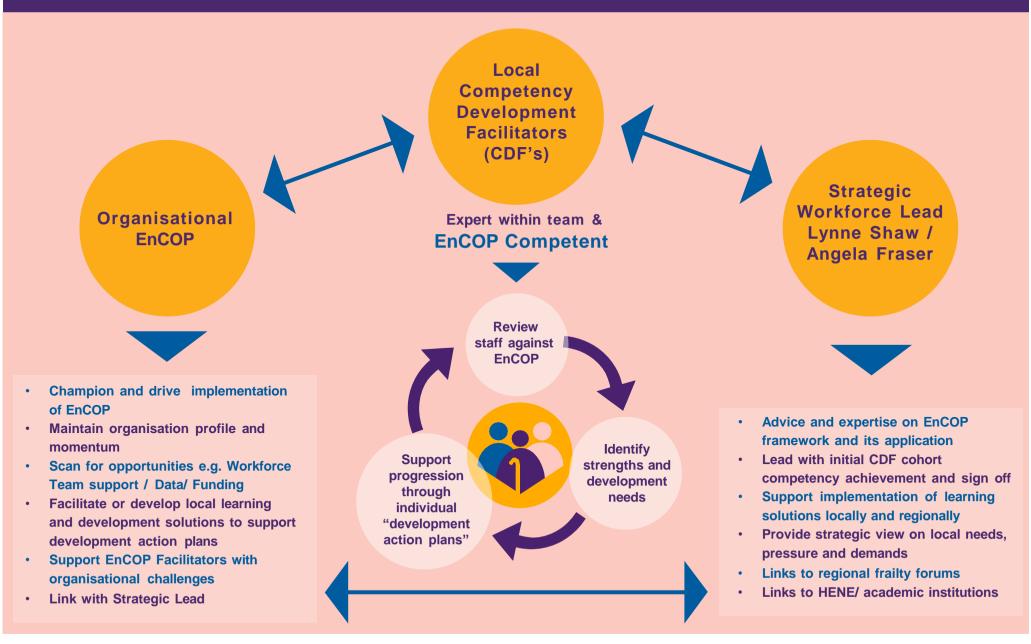
Personhood:
recognising
the individual,
understanding and
practicing personcentered care

Relationship-centred care acknowledges and values positive relationships between older people, families, friends and staff, and also between communities, and health and social care provider organisations.





Enhancing Care for Older People with Complex Needs: A competency based approach



Structure / process for local EnCOP implementation & workforce preparation



Introductory Session 1

General Introduction to EnCOP – Overview of EnCOP & Role of the EnCOP Strategic Workforce Development Lead.

1hour/1.30hrs - flexible to organisational needs

Getting Started Session 2

'Getting started with EnCOP'

Overall learning Aim: To feel prepared to get started with your EnCOP development

Half day

Planning session 3 (Can be incorporated into 'Getting Started')

One to one session to agree and sign learning contract and carry out initial planning meeting for EnCOP self-assessment and mapping. Agree next steps and date for follow up meeting.

You are

1hour

Review Sessions 4

Regular one to one sessions for review of evidence / competency sign off

Aim for 1-2 hour sessions with frequency agreed. Minimum monthly

Facilitators Session 5

As 'EnCOpees' progress through their programme and their own EnCOP development, the option will be to become an EnCOP competency development facilitator (CDF) to implement the EnCOP WFD Framework with colleagues / older person's workforce. This will require a further session for CDF preparation

Half day

Activity

Think about your job role and your place of work.....

How does the EnCOP Competency framework fit with this?

Think about EnCOP into your own learning and development....

Are there any benefits?

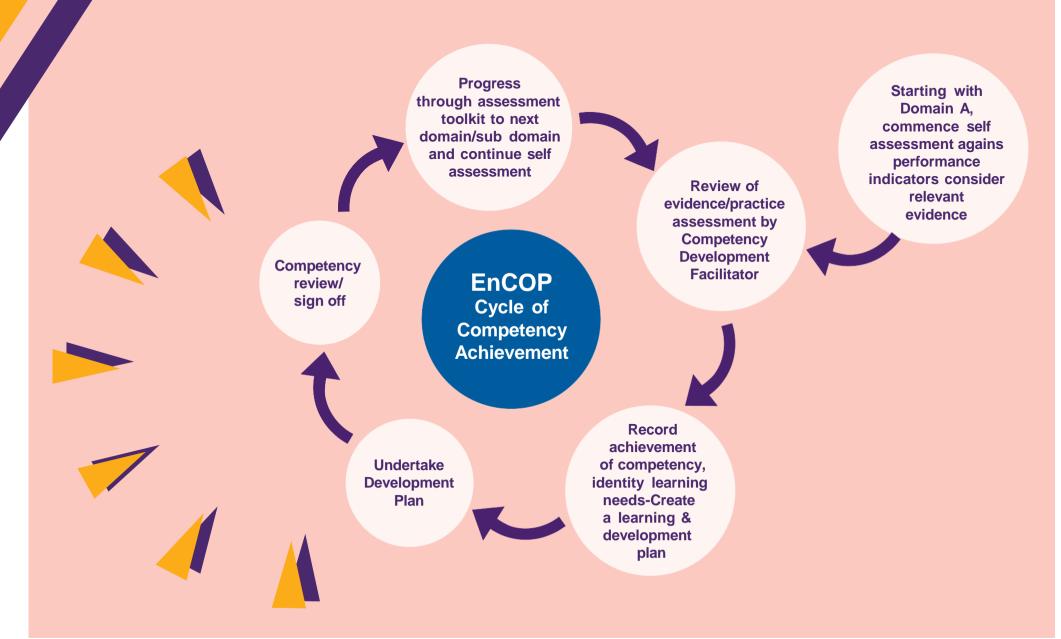
Challenges?

During this time think about your initial feelings about the EnCOP programme

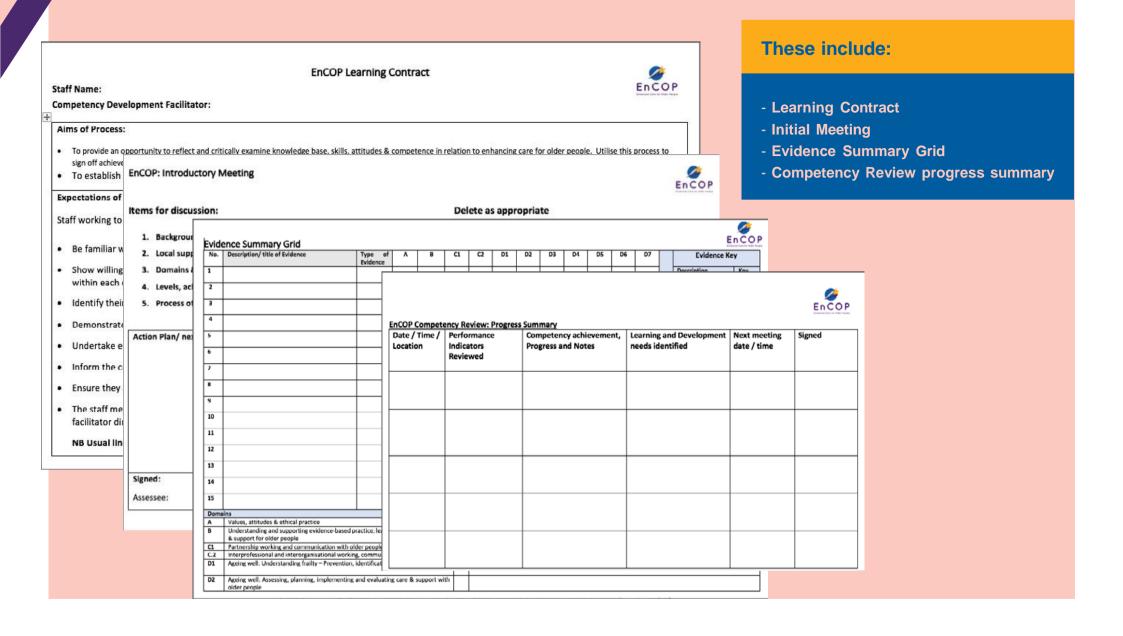
Getting Going with EnCOP: Self-Assessment and Competency Achievement



Process of Competency Assessment & Review



SECTION 3: Templates / Proformas within the Assessment Toolkit to support the cycle of competency achievement



Which EnCOP Level am I aiming to achieve?

A

Everyone should aim to achieve all competencies withinthe 'essential' level.

Key Principles:

B

Some individuals
may have
competencies from
more than one level,
relevant to their
knowledge, skills and
behaviours.

C

Through competency assessment and review, areas for development can be identified. On an individual basis, this knowledge can support personal development and career progression.

D

In order to ensure meaningful progression to the most appropriate advanced domain(s), movement to the advanced level should be negotiated between the staff member and their advanced EnCOP facilitator only when relevant underpinning Specialist level Performance Indicator's are achieved.

Think back to the EnCOP Criteria for assessment

EnCOP is not role specific but generally speaking

Level

Essential

Specialist

Advanced

Descriptor

Applies to all staff within adult health and social care who provide care to older people in all care settings

Staff who work with a high degree of autonomy and have specialist knowledge relating to the care of older people

Experts and leaders in the care of older people who influence change and improve service provision for older people

NB This will vary by domain, relative to role

Undertaking Self-Assessment



Self- assessment involves us thinking about what we do at work and how well we do it. It also involves us thinking about how other people view our work, this would include health and social care colleagues, and most importantly the older people (and families) that we work with

Using the Assessment Toolkit to support self-assessment

The EnCOP
Assessment Toolkit
provides a structure
to support selfassessment, based
on the best evidence
and guidance relating
to the care of older
people.

Within the
Assessment toolkit
you can see the
recommended
knowledge, skills, and
behaviours that staff
should demonstrate
when working with
older people and their
families.

These "performance indicators" provide a benchmark, or standard for good practice, which you can consider when thinking about your own abilities at work.

Assessment using performance indicators

The performance indicators are a set of objective measures of achievement for each domain

They are broad enough for them to be applied to a range of roles and across a wide range of health and social care settings

There may be some overlap between the levels, however this is useful in identify progression towards the next level

Competency Level

'action phrases'

Essential

Be aware of.... has an awareness of a concept

Know..... utilise previously learned information

Understand..... demonstrates comprehension of the facts is able to articulate

Be able to apply knowledge, understanding and skills to actual situations, is able to demonstrate

Specialist

Be able to apply comprehensiveknowledge, understanding and skills to actual situations is able to interpret certain information

Analyse...examine and break information into component parts in order to evaluate the significance and interrelatedness of each component

Develops is able to develop or contributes to the development of

Preparing for Self Assessment with EnCOP

How to approach getting started...

Read the assessment toolkit and become familiar with the 'domains'



Start with
Domain A and
work through the
domains in order
- remember they
are progressing
and build on each
other from Domain
A onwards

Think about the essential performance indicators and ask yourself -

Who will review / sign off my competencies ? Will this be the same person across domains ?

Are there any obvious areas of learning ?

When considering your own competency level, think about your job role:

1

Start with essential: are you achieving all the performance indicators at the essential level?



2

Once you have reviewed essential-consider the performance indicators at specialist level- there may be some (or all) in the domain that apply to you. This will largely depend on your job role and level of responsibility.

3

If you achieve any competencies at specialist level - have a look at the optional advanced domains to determine if any of the 3 Domains are relevant to you at this level...

Some points about Self Assessment

SELF REFLECTION

Initially it can be difficult to do

Tendency to UNDER or over assess self

Makes us think about what we do, how we do it and how others see us (often this is not how we see ourselves)

The more we do self assessment – the easier it gets!

Confidence, performance indicators & competency achievement

Am I meeting the performance indicators?,

How confident am I?

What learning and development plans can I put in place to work towards achieving competence?



Reflective Practice and EnCOP

"Reflective practice is a critical and deliberate inquiry into professional practice, in order to gain a deeper understanding of oneself, others, and the meaning that is shared among individuals."

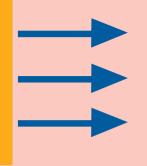
(Peters 1991, Schon 1983)



During practice

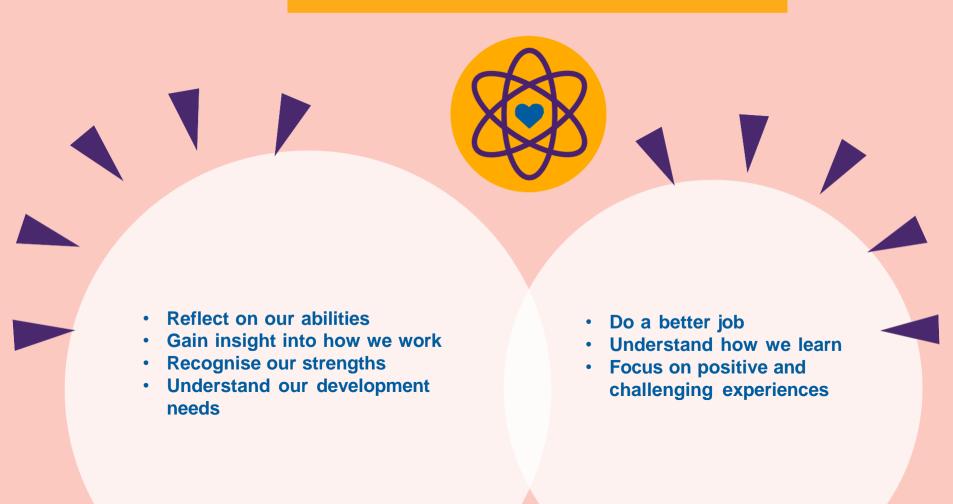
After the fact

Alone or with others



Informs & supports the EnCOP Process

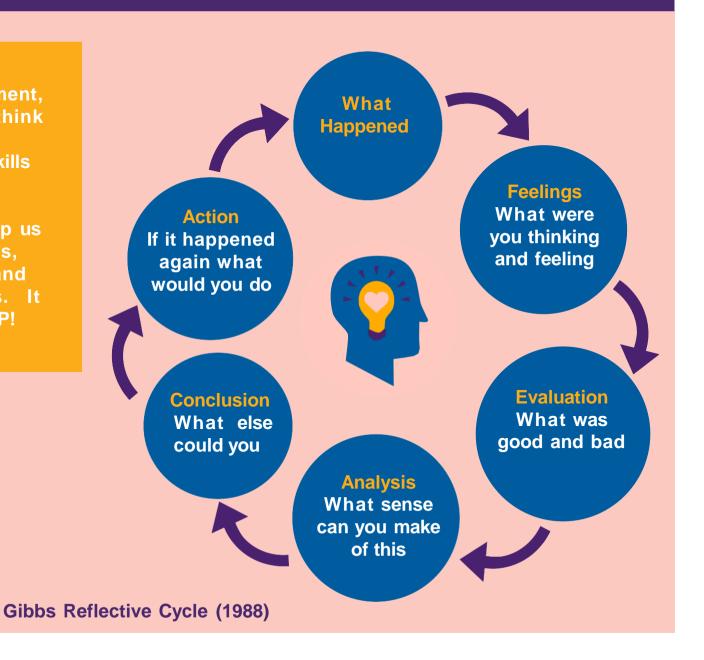
Self-Assessment: reflection helps us to



Reflective Models

When undertaking self-assessment, some people find it helpful to think about a particular scenario to reflect upon, to demonstrate skills and knowledge.

Using a reflective cycle can help us to make sense of work situations, to help us to learn from them, and recognise our skills and abilities. It is also great evidence for EnCOP!

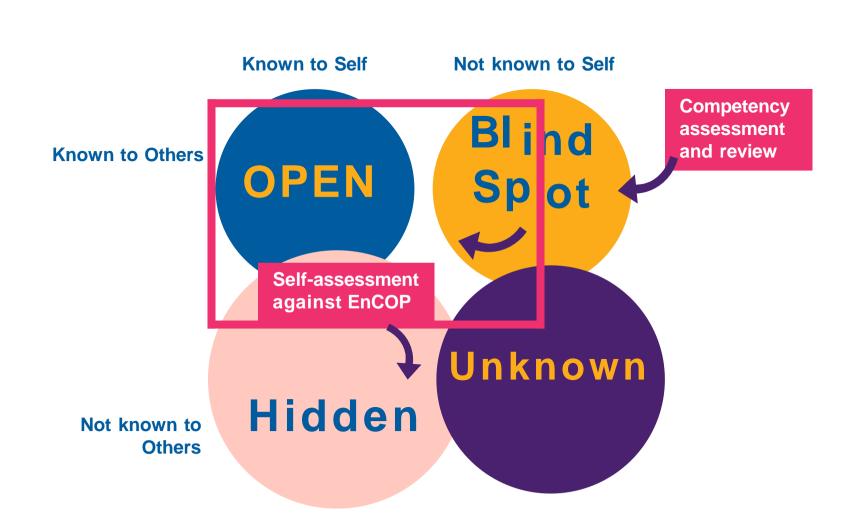


Using Johari's Window for self- awareness



https://www.youtube.com/watch?v=BWii4Tx3GJk

Johari's Window





Evidencing your competency achievement

What can be used as evidence?

Working with older people across a variety of health and social care settings is valuable, rewarding, and attractive but also very often demanding, fast-paced and challenging, therefore collecting evidence for EnCOP should not be onerous and burdensome

There will be lots of work products and examples of feedback and scenarios found within your day-to-day work that you can either use to demonstrate competency or as the basis of reflection with your assessor

EnCOP is about recognising your knowledge and skills and applying it to the needs of older people

Don't be afraid to invite your facilitator / assessor to come and observe your practice..... it's a great way of evidencing your skills and getting feedback about your strengths and areas for development

You will have examples of prior learning or development activities that you have undertaken or participated in that can be used or adapted for EnCOP.

Examples of Evidence for Self-Assessment

Type of Evidence Key		Examples	
Reflection	R	Around on the job experience, an episode of care, a training session or other learning and development, interaction with others within the health and social care workforce. Reflection around feedback received – good or not so good.	
Direct Observation of Practice	DOP	Shadowing, working together, joint visits, formal observed practice.	
Witness Testimony	WT	A statement from someone who has observed you doing something well, or a particular situation which shows your competence in a particular area or areas of care.	
Feedback	FB	Teamwork – feedback from others (multi-source within the workforce), feedback from those receiving care or families. A thankyou card, an email, supervision sessions	
Case Based Discussion	CBD	Discussion with your facilitator based around an episode of care with an older person, or situation in which you can discuss what happened, how you felt about it and what you learned from it.	
Discussion	D	General discussion with your facilitator about anything related to EnCOP and older persons care which demonstrates or helps to demonstrate your competence.	
Formal Qualification	FQ	Care Certificate, NVQ, City and Guilds, Diploma, Degree, Masters, PhD, preceptorship, leadership awards,	
Work Product	WP	Anonymised record of care ,referral forms, reports you've written or contributed to, teaching materials,	
Other	Oth	Practice development project, Professional or academic portfolio, written pieces,	

What evidence do I already have??

Experience doing your job

Appraisal / PDP

Care Certificate

NVQ

Practice Assessment / Practice Supervisor

Preceptorship

Professional Supervision Sessions

Continuous Professional Development (CPD)

Advanced Clinical Practice

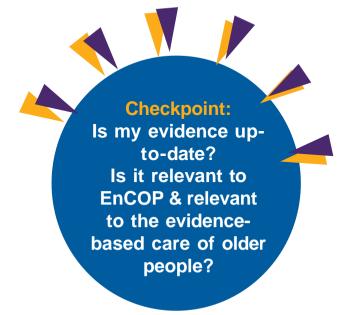
Nursing Midwifery Council Revalidation / HCPC Audit

Professional and academic portfolio's

Leadership awards

Formal and informal qualifications





Keep a reflective diary / journal of experiences to support EnCOP assessment and review

Top Tips for Collating Evidence

Consider writing up your reflections and your analysis of situations, this should be completed as soon as you can

Use actual dialogue wherever possible to capture the situation

Balance problematic experiences with positive experiences Use EnCOP as a tool to challenge yourself about something that you normally do without thought / take for granted

Consider 'Do I do that/ why do I do it that way?' always try to be open and honest with yourself



Example Template SECTION 3

More examples available at www.frailtyicare.org.uk

EnCOP Reflection on a Learning Activity Template	
	F= COD
	Encope Entered Core for Other Page
This tool has been designed to enable you as a	staff member to reflect on a learning activity and how you have or will use this in your job to enhance care or
support for older people, their family and friends.	
Mode of Learning (circle):	Name or Title of Learning:
Online learning Course attendance	858
Independent learning	When did the learning take place?
 Qualification / certification or awards 	
Formal education / study Research activity	
 Shadowing 	Where did the learning take place?
Professional portfolio	(44)
Academic reading / journal club Other	
	Duration of Learning:
How have you or how do you intend to apply this to your work to	o support enhancing care for older people?
Application to EnCOP	
Which EnCOP domains or performance indicators of	lo you think this links to?
Have you identified or actioned any fu	rther related additional learning or development activity?
Name of staff member:	Date:

Domain	Performance Indicator	Examples of what to consider (reflect on) during self-assessment	Evidence that I can share/ discuss with my assessor				
A	Is able to ensure dignity and privacy is respected and preserved at all times, considering how someone might think or feel in the care environment	 How do I respect older people's privacy and dignity? What steps do I often take to ensure privacy and dignity of older people? Do I think about environment and how I can adapt this to provide privacy and support dignity? Have I ever challenged another person at work to try and protect the dignity of service users? 	 Case scenarios/ discussion Feedback from others Clinical notes Observations of practice 				
C2	Demonstrates effective use of communication, record keeping tools and handover techniques to facilitate data sharing and information exchange.	 Do I keep accurate notes? Am I aware of appropriate referral routes for relevant services? Are my referrals appropriate? Do I communicate effectively with my peers and other colleagues? 	 Anonymised case notes/ referrals Case scenarios/ discussion Feedback from others Observation of practice 				
D1	Is able to describe what frailty is and the physical characteristics of frailty. Demonstrates awareness of how frailty impacts some older people	 Could I describe what frailty is? Do I know how frailty can be recognised through physical characteristics e.g slower walking speed, reduced muscle strength, fatigue, unintentional weight loss. Can I think of ways that someone's life may be affected by frailty? E.g. care needs, mobility, continence, falls risk, weight loss, etc. 	 Case based discussion Evidence of knowledge through general discussion Attendance at training -notes/ reflections Relevant qualifications 				

As you begin your selfassessment and review, it
will become clear that your
evidence is likely to be
relevant across more than 1
domain: record this in your
toolkit evidence summary grid
to help you to progress on you
EnCOP journey......



Making the best use of your evidence **SECTION 3**

Ageing well: Understanding frailty - Prevention, identification and recognition

Ageing well: Assessing, planning, implementing and evaluating care & support with

Evidence Summary Grid No. Description/ title of Evidence

older people



Evidence Kev

	140.	Descriptiony title of Evidence	Evidence	^	"					53	57	55	"	J .	Evidence ke	Key
	1														Description	Key
	2														Reflection	R
	3														Direct Observation of Practice	DO
	4														Witness Testimony	WT
	5														Feedback	FB
	6														Case Based Discussion	CBD
	7														Discussion	D
	8										ζ				Formal Qualification	FQ
Consider	9														Work Product	WP
vidence acros	s														Other	Oth
and																_
between																_
domains																_
	15															
	Doma	mains Values, attitudes & ethical practice														
	Α						Ageing Well: Promoting & supporting independence, autonomy, & community connectivity for older pe									er peo
	В	Understanding and supporting evidence-based practice; leadership & improving care & support for older people Partnership working and communication with older people, families and others						D4 Ageing well: Promoting and supporting holistic physical health and wellbeing with older people								
	C1							Ageing well: Promoting and supporting holistic psychological health and wellbeing with older people Ageing well: Promoting and supporting older people with medicines optimisation								
			2 Interprofessional and interorganisational working, communication and collaboration													

Type of A B C1 C2 D1 D2 D3 D4 D5 D6 D7

End of life care: clder people and frailty - Recognition, assessment & care planning

Evidence for EnCOP

Clinical Expertise

Templates may help focus (or not !) **Less is definitely** more..... **Avoid duplication Quality not** quantity **Cross reference** with rich evidence You can do this! where you can Evidence-Based Practice Look for enablers not barriers Best Research Evidence Patient Values



Lets have a go! Activity: Self- Assessment Against a Specific Domain





Within your assessment toolkit:

Focus on 1 domain

Look at the performance indicators

Consider your abilities against the performance indicators

Thinking about your job role, knowledge and experience, are there performance indicators that you feel you are already achieving?

Can you think of a scenario or piece of evidence that will demonstrate your competency against these performance indicators?

Are there any obvious areas for learning e.g. terms that you don't recognise? Skills that you know you need to build on?

Is there anything that is not clear or is difficult to understand?



Benefits of EnCOP

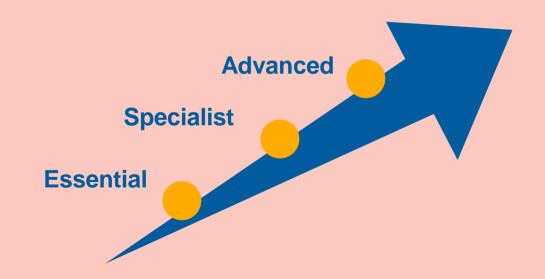
Using the EnCOP
Assessment Toolkit to
review competency assists
in understanding where an
individuals strengths lie in
the care of older people
and helps to determine if
there are any development
needs.

It also helps to provide a framework for professional development that can support decisions about career progression.

Can also be used as a "passport" across supporting organisation's as evidence of competence



Lifelong Learning



Cumulative levels support longer-term learning, development and aspiration

Supporting Resources

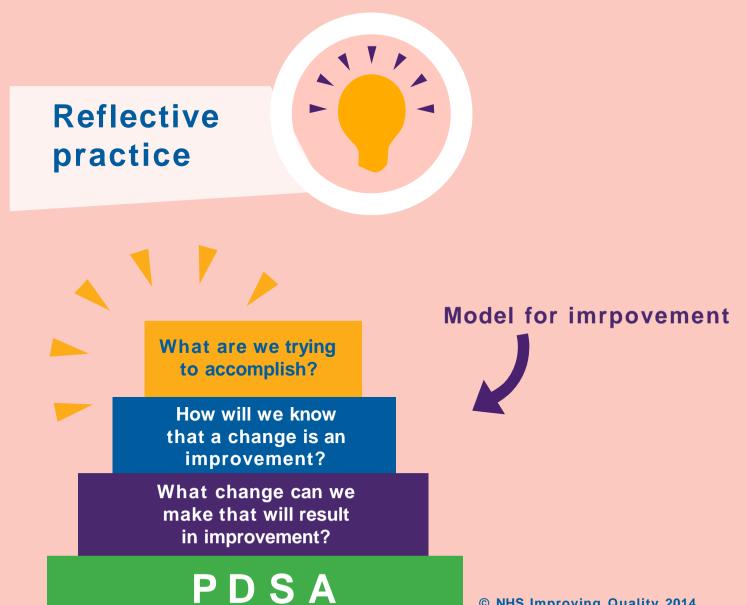




Web link:

http://frailtyicare.org.uk/making-it-happen/workforce/enhanced-care-of-older-people-with-complex-needs-encop-competency-framework/encop-learning-resources/

Using EnCOP across teams to improve outcomes



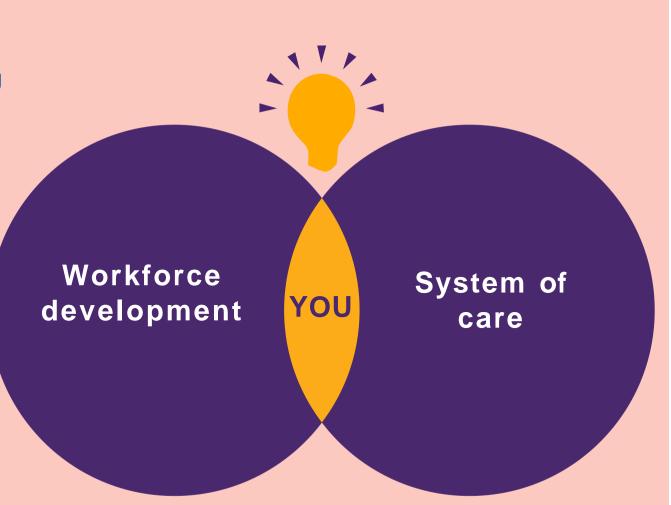
Determining the impact of EnCOP - Local Evaluation

Evaluation:

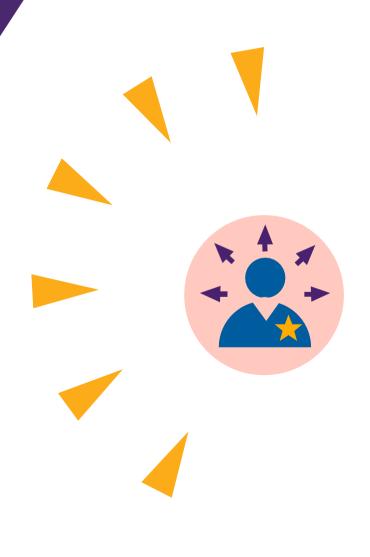
Confidence in practice

Inter-professional learning and collaboration

Improved System of Care



A Word about Local Competency Development Facilitators



Useful Skills:

- A passion for improving care for older people
- Expertise in delivering care for older people
- · An interest in workforce development
- Experience in assessing others

Have a willingness to:

- Become familiar with the EnCOP Framework
- Champion Practice Development
- Expand own role within the team / organisation
- Create time to undertake role

What is required to undertake this role:

- Organisational support
- Support from the region (Strategic Workforce Lead)
- Peer support

Being a CDF...

This role is something you may wish to consider for future

Assessing and confirming assurance of competency and signing competencies off as they are achieved

Assessment of practice informed by assessee reflections, feedback from others and relevant forms of evidence to confirm competency achievement

Through assessment, the CDF should consider sources of evidence that encompass knowledge, skills, attitudes and the views of those receiving care.

The role of the CDF includes facilitating learning & development opportunities

Next Steps: Think about local timelines



Next steps:

Let's agree together



Support in your role / EnCOP





For further details please contact Strategic Workforce development leads:

<u>lynne.shaw5@nhs.net</u> <u>angela.fraser1@nhs.net</u>

And/or

visit our website: www.frailtyicare.org.uk (WORKFORCE SECTION)

